How companies can turn to AI for talent and workforce planning

According to the **US Bureau of Labor Statistics**, "Employment is projected to increase by 11.5 million over the 2016–26 decade." While these jobs will come from a variety of fields, some studies fear that many of these positions will be difficult to fill due to the lack of formal technology training, paired with jobs that require a heightened knowledge of advanced technologies like artificial intelligence (AI), machine learning (ML), and other smart technologies.

Some might **be afraid** of what these technologies will do to the workplace, but many of the changes they bring will be immensely valuable. For instance, AI can search, vet, and identify the right candidates for the right jobs—autonomously handling mounds of workforce planning labor, allowing HR executives to give their attention to more "human" aspects of their occupations, such as feedback, management, and more. Instead of fearing these technologies, they should be embraced and harnessed to improve the workplace.

Here are six ways companies can integrate smart technology to improve talent and workforce planning. 1

Maximize human work potential

When added to the enterprise technology stack, Al capabilities can ensure that manual tasks (such as data collection) are no longer an employee's physical responsibility. Instead, managers and HR can focus their time on value-added activities aligned to business goals and objectives.

2 Vet candidates

When a job is posted online, questions from candidates often quickly come flooding in. Even before needing to look at a resume or supplemental materials, AI can utilize natural language processing (NLP) capabilities to automate responses to potential candidates. Perhaps one individual is interested, but wants to hear more about the role. Maybe another wants to apply, but can only interview over the phone due to location restrictions. AI can easily read these notes and reply using approved language and answers. 5

Individualize onboarding

The onboarding process is not only multifaceted, but can also be extremely individualized. HR leaders can use AI to develop their own streamlined, personalized approach to onboarding new employees that encapsulates an employee's previous experience and skill sets, personality, and learning behaviors, among other aspects. Technology helps ensure that a thorough onboarding process is in place to help employees become acclimated to their new positions and responsibilities as quickly as possible.

3

Source the right experience

Online job databases (such as LinkedIn® and Indeed®) often hold the perfect candidate, but sifting through the massive candidate pool can be time consuming and unproductive. Automation technology can speed up the process and increase reliability by being programed with key words and phrases to scan online job boards, looking for the words that help to encapsulate if an employee is equipped with the right experience to succeed in that role.



Automate recruiting

The earliest stages of recruitment (such as resume and application review) can be easily handled by automation. Al can scan documents and make preliminary candidate assessments based on a person's past experiences, skill sets, and more. Once these tasks are completed, workers can then take over, focusing on evaluating behavior, temperament, interest, and other factors that contribute to a successful employee. 6

Gain more time for "human" tasks

While AI can automate responses for quick inquiries and identify potential candidates based on defined criteria, it can't replace the human touch often needed with larger, more complex issues. With the time-consuming, mundane tasks taken care of by smart technologies, HR leaders and executives can gain back more time for one-on-one time with workers, making sure that requests and feedback are discussed and heard—both for and by the employees. HR leaders can also have more time to tackle complex problem solving that only a human can perform and often requires a level of sensitivity that's difficult or impossible for a machine to emulate. As a result, there's an increased likelihood that all parties will arrive at better, more thought-out solutions.

Maximizing human potential

While the media grabs headlines with stories about how using Al and other smart technologies in the workplace **will have dire consequences**, there are other more optimistic minds that foresee how Al has the potential to **redefine positions and create plenty of new jobs**. When it comes to recruiting and training employees, Al can be a time-saving and productive tool for talent and workforce planning across all sectors. When used in the appropriate venues, Al can help to support and elevate the workforce beyond what they are currently achieving—ultimately, maximizing their human potential.

> Learn more about how an integrated, HCM cloud-based solution can help with smarter talent and workforce planning.

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